# Paragon Banking Group PLC

Financial Results for twelve months ended 30 September 2018



Strong financial performance and further strategic progress				
Strong operational performance	Enhancing returns with strong capital base	Strategy		
<ul> <li>New lending £2.3 billion (+25.9%)</li> </ul>	<ul> <li>Underlying operating profits up 7.8%</li> </ul>	<ul> <li>Diversified model and product range</li> </ul>		
<ul> <li>Mortgages £1.6 billion (+10.8%)</li> </ul>	<ul> <li>Underlying EPS +11.3% and RoTE at 14.0%</li> </ul>	<ul> <li>Increasingly specialist</li> </ul>		
<ul> <li>Buy-to-let pipeline of £779 billion providing strong momentum into H1 2019</li> </ul>	<ul> <li>Increase in DPS +23.6%, 2.5x cover target achieved</li> </ul>	<ul> <li>M&amp;A</li> <li>December 2017 – acquisition of Iceberg</li> </ul>		
<ul> <li>Commercial Lending £710 million (+82.6%) with further products added</li> </ul>	• £28.0 million exceptional gain on Idem	<ul> <li>July 2018 – acquisition of Titlestone</li> <li>September 2018 – disposal of Idem Capital portfolio</li> </ul>		
<ul> <li>Retail deposit funding £5.3 billion (+46.5%)</li> <li>NIM +8bp to 221bp</li> </ul>	<ul><li>portfolio sale</li><li>CET1 strong at 13.8%</li></ul>	<ul> <li>Focus on building future shareholder returns through:</li> </ul>		
<ul> <li>Continued exemplary credit record</li> </ul>	<ul> <li>Total capital at 16.2%</li> </ul>	<ul> <li>Strong organic growth</li> <li>Potential to augment proposition if attractive</li> <li>Disciplined capital allocation</li> </ul>		

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# Section 1

# **Financial Results**

For twelve months ended 30 September 2018

Richard Woodman Chief Financial Officer

## Profit performance

### Underlying profits up 7.8% at £156.5 million

- Statutory profits of £181.5 million include fair value movements and one-off items relating to acquisitions and portfolio disposals
- Exceptional items summarised as:
  - Gross gain on Idem Capital portfolio disposal £28.0 million
  - Net liquidity costs from acquisition funding and costs associated with Idem Capital disposal (funding and accelerated fee amortisation) £1.9 million
  - Deal related costs and restructuring related overhead £2.3 million

£'m	Statutory	Adjustments	Underlying
Interest Receivable	451.8	0.3	451.5
Interest Payable	(197.2)	(2.2)	(195.0)
Net Interest Income	254.6	(1.9)	256.5
Gain on Disposal of Financial Assets	28.0	28.0	0.0
Other Income	19.3	0.0	19.3
Total Income	301.9	26.1	275.8
Operating Expenses	(114.2)	(2.3)	(111.9)
Bad debt provisions	(7.4)	0.0	(7.4)
Operating Profit	180.3	23.8	156.5
Fair value net gains / (losses)	1.2	0.0	1.2
Exceptional Items	0.0	(23.8)	23.8
Profit Before Tax	181.5	0.0	181.5

#### Remaining presentation focused on underlying results



### Income statement

#### Income growth underpinning stronger profits

- Total income increased by 9.1% year-on-year to £275.8 million
- Net interest margin +8bp to 2.21%
- Average loan book up 6.4% to £11.6 billion
- Operating costs increased by 9.4% to £111.9 million
- Cost:income ratio stable at 40.6%
- Operating profit CAGR of 8.6% per annum since 2013
- Cost of risk remains low at 6bp reflecting conservative risk appetite

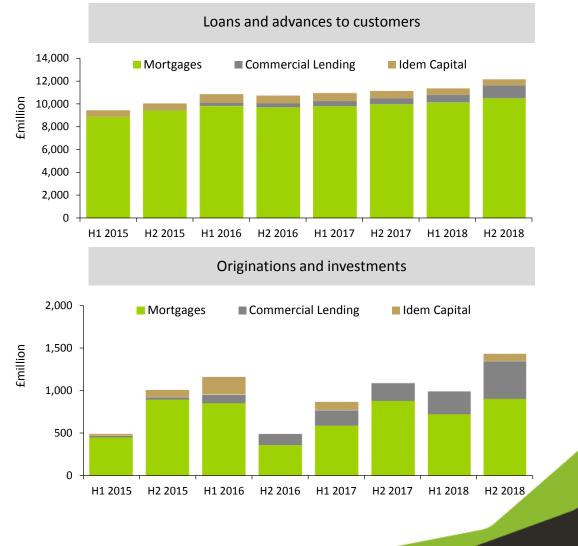


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### Loan book

#### Organic advances and acquisitions accelerate loan book growth

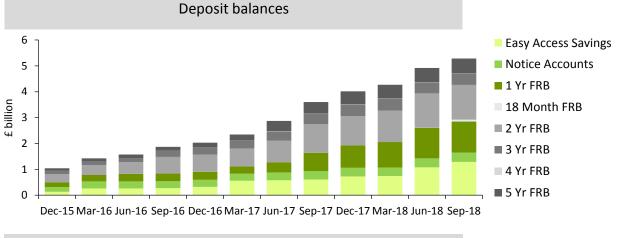
- Like-for-like lending up 18.1% at £2.19 billion
- All lending up 25.9% to £2.33 billion
- Fastest growth achieved in Commercial Lending advances
- Balance sheet to remain dominated by buy-to-let portfolio
- Change in business mix supporting margin growth

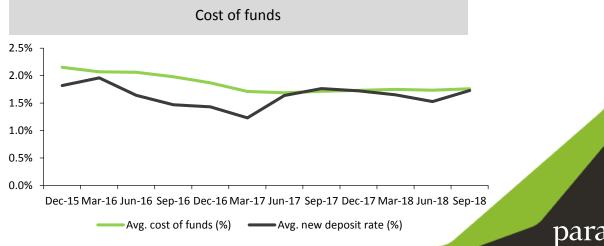


## Deposit funding

### **Continued strong growth in retail savings deposits**

- Total deposit balances increased by £1.7 billion during 2018 to £5.3 billion
- Monthly average new deposit costs depend on mix of tenors
- Overall deposit book cost stable year-on-year (1.76% in September 2018 compared to 1.71% in September 2017)

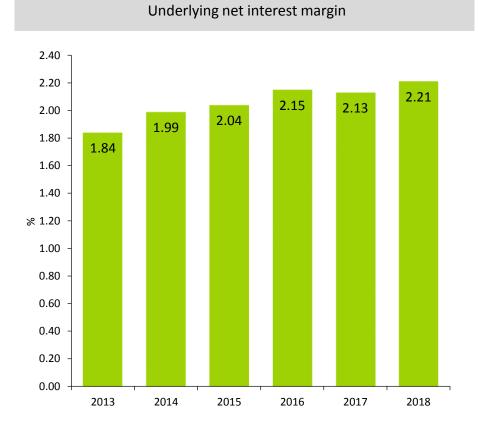




### Net interest margin

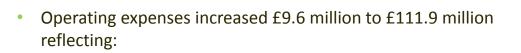
#### NIM progress reflects diversification benefits

- NIM increased by 8bp year-on-year
- Mortgages NIM stable with a steadily growing portfolio
- Commercial Lending NIM lower as expected but faster volume growth
- Idem Capital NIM strong, reflecting portfolio cash flows
  - Figures exclude the gain on disposal
  - Disposal accelerated income levels
- Mix led improvement, further widening expected

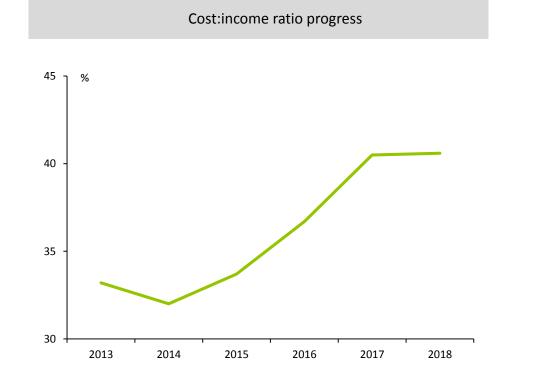


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### **Further investment in growth platform**



- New acquisitions
- GDPR / IFRS9 / IRB and other IT investment
- Further investment planned in 2019 but low 30s% cost:income ratio still targeted in medium term

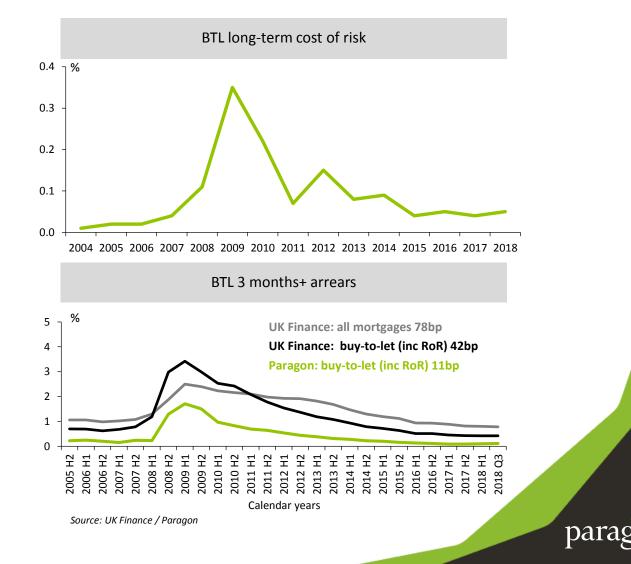


### Credit performance

#### **Bad debt levels reflect conservative risk appetite**

- Cost of credit remains low at 6bp
- 15 year BTL average cost of credit 9bp
- No emerging stress evident in behavioural scores
- Average first mortgage LTV 66.0% compares favourably to 80.8% in September 2008

Indexed credit behavioural scores by portfolio				
	Sep-17	Sep-18		
Buy-to-let: New	100.0	101.0		
Legacy	100.0	100.4		
New second charge mortgages	100.0	99.0		
Legacy second charge and Idem Capital assets	100.0	103.0		
Motor finance	100.0	100.2		



### Group capital

#### **Capital levels remain strong**

Group consolidated capital				
Core Equity Tier-1 capital *	£890.8m			
Tier-2 capital	£154.9m			
Total capital resources	£1,045.7m			
Credit risk	£5,855.1m			
Operational risk	£485.1m			
Market risk	-			
Other	£105.1m			
Total risk exposure	£6,445.3m			
CET1 ratio *	13.8%			
Total capital ratio	16.2%			

Group consolidated leverage ratio				
Tier-1 equity *	£890.8m			
Leverage exposure **	£13,892.2m			
UK leverage ratio *	6.4%			

\* Adjusted for proposed dividend and subject to verification

\*\* Excludes qualifying central bank claims in accordance with the rule modification applied to the UK Leverage Ratio Framework

#### **Capital ratios**

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Growth, M&A and distributions have brought CET1 to more "on-target" level

#### **Risk weightings**

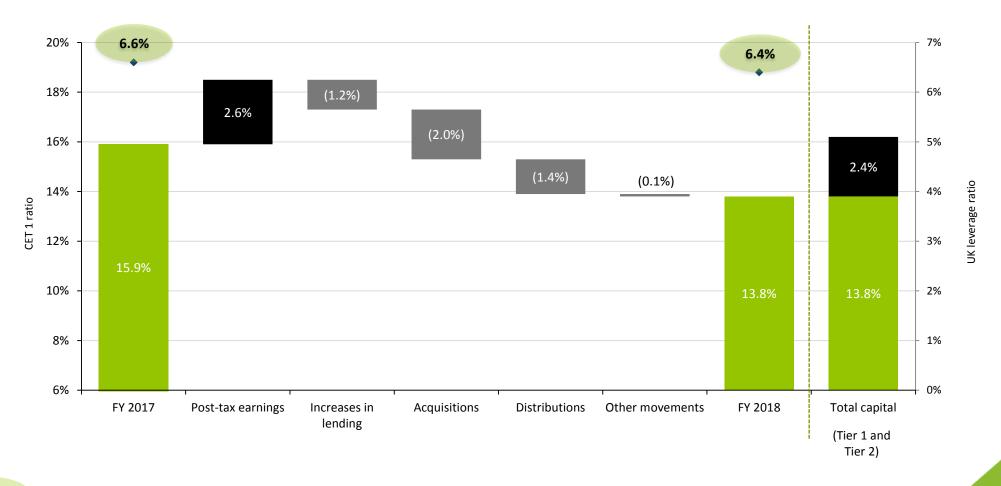
- Risk weights still calculated on a standardised basis. IRB application on track for early 2019
- Risk weight density increased following acquisitions in Commercial Lending division, trend to continue

#### IFRS 9

- Initial estimate of £27 million adjustment on transition
- Transitionary approach being taken for regulatory reporting purposes. IFRS9 impact on CET1 has expected to have immaterial impact on a transitionary basis and 0.3% on a fully loaded basis
- Full disclosure to follow in 2019

## Capital bridge – 2017/2018

### **Continued strong capital generation employed in growth areas and distributions**



UK leverage ratio

Dividends 0.9% and buy-backs 0.5%

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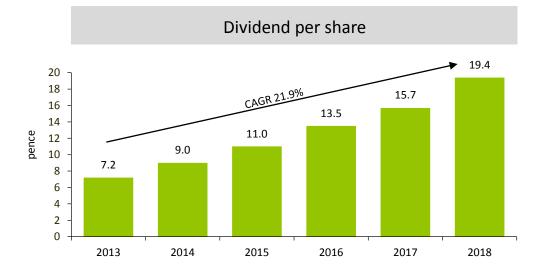
# Section 2

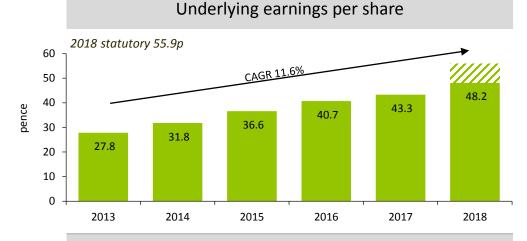
# **Business Development**

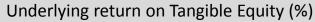
Nigel Terrington Chief Executive

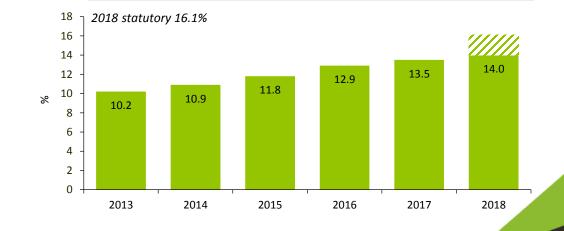
### Strong performance alongside strategic transformation

- Total lending over last 5 years £7.7 billion
- Significant start-ups / acquisitions to deliver income diversification
- Bank formed in 2014 restructured in 2017 to subsume Group
- Majority of growth now retail funded
- All achieved whilst delivering ...
  - Strong earnings momentum
  - Cumulative buy-back of £190 million since 2015
  - Improved dividend cover ratio to 2.5 times





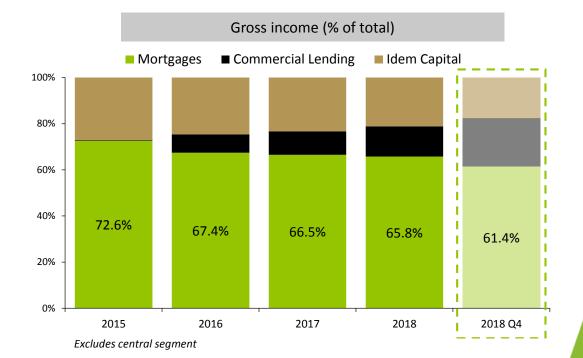




## Greater optionality around capital deployment

2008	2010	2014	2015	2016	2017	2018
Buy-to-Let						
	Idem Capital					
		Motor finance				
		Retail dep	oosits			
	ank	Secor	nd charge mortg	ages		
	on B		Asse	et finance (Five A	rrows*)	
	Launch of Paragon Bank				oment finance Asset Finance*	
	h of				Residential	
	ound				Structure	d lending
	70					ceberg* Fitlestone*

- Operating model supports optionality
  - Diversification added portfolio of investment opportunities
  - Centralised operating model supports resources allocation
  - Bank restructuring enhances capital mobility and funding
- Capital allocated and recycled to optimise growth / risk / return
  - Disciplined organic focus adding loan growth at better margins
  - Iceberg acquisition
  - Titlestone acquisition
  - Idem Capital portfolio disposal
  - Share buy-backs



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### Buy-to-let new lending

#### Strong new lending and reducing redemptions driving loan book growth

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- BTL new lending up 6.8% to £1,495.5 million
- Growth in complex / professional benefitting from fiscal and regulatory changes
- Lower redemption levels enhance
  - Improved retention strategies
  - Reducing amateur / simple share of total
  - 5 year products extending redemption profile
- Net loan growth +4.3%



Sep-06 -Sep-07 -Sep-07 -Sep-08 -Sep-09 -Mar-10 -Sep-11 -Sep-11 -Sep-12 -Mar-12 -Sep-12 -Mar-12 -Sep-13 -Sep-13 -Sep-15 -Sep-15 -Sep-15 -

Mar-16

Sep-16 Mar-17 Mar-18 Sep-18

Sep-17

### Buy-to-let outlook

#### Focus on complex / professional

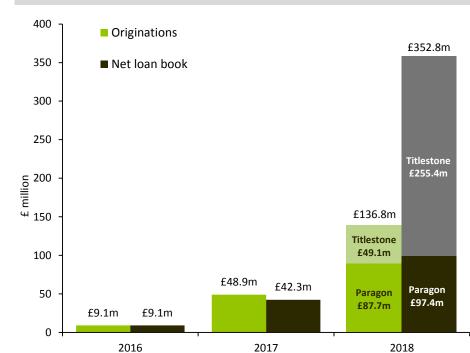
- Continued focus on complex / professional landlords
- Competitive environment
  - Simple / amateur pricing competitive reflecting wider mortgage market
  - Complex / professional pricing more robust
- Pipeline increased to £778.9 million, 28.9% higher than 2017 year end



Total specialist buy-to-let lending					
	(	Pipeline			
	2016 FY	2017 FY	2018 FY		
Corporate	£103.4m	£293.5m	£656.7m	£410.7m	
Complex	£485.2m	£609.4m	£528.8m	£272.9m	
Total	£588.6m	£902.9m	£1,185.5m	£683.6m	
% of total	50.7%	64.5%	79.3%	87.8%	

### Significantly enhanced by Titlestone acquisition

- July 2018 Titlestone acquisition
  - £227.4 million book acquired
  - Significantly strengthens and expands organic business
- Total book size £352.8 million at 30 September 2018
- Service-led proposition
  - Experienced team with 30+ years' market experience
  - Direct, relationship-driven origination
  - c70% of new business sourced through direct channels
- Strong risk discipline
- Average LTGDV across organic and purchased book of 63.2% (2017: 60.6%)
- Integration largely complete
- Combined 2017/18 annualised pre-acquisition originations plus existing flows total £320.8 million
- Highly scalable platform and team with demonstrable track record



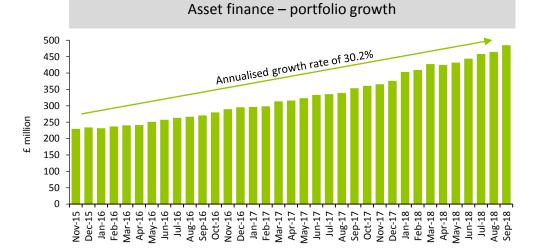
Development finance originations and loan book growth

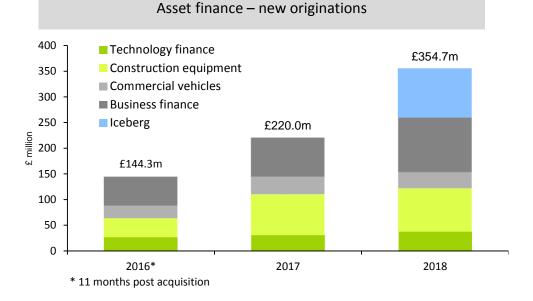


### Asset finance

#### Further distribution and product development delivered

- New business volumes £354.7 million, up 61.2% year-on-year
- Lower margins associated with strategic move towards higher volume, better credit mix
  - Competitive environment, but disciplined stance maintained
  - Additional product range at enhanced margins
- Strong credit standards





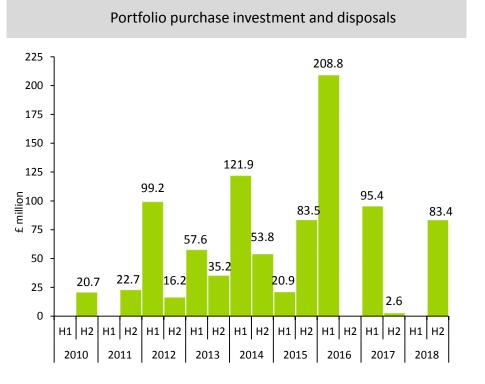
#### **Iceberg acquisition**

- Specialist lender focused on professions financing
- Fast working capital cycle assets
- 2017/18 new business flow of £95.5 million

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### **Optimising returns through disciplined capital allocation**

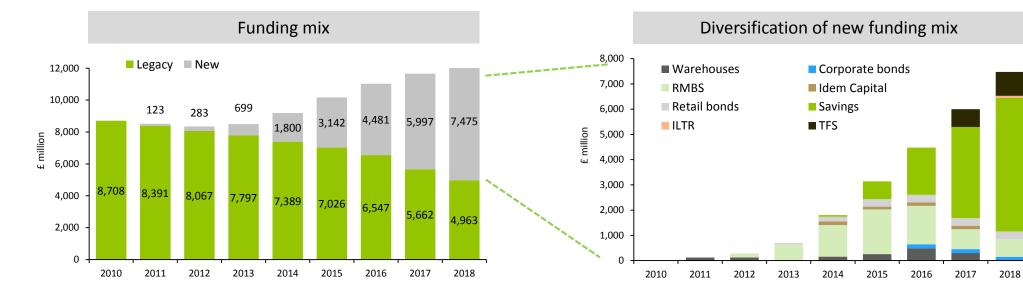
- Excellent financial performance
  - Cumulative cash flow now 109.6% of underwriting estimate
- Market remains highly competitive
  - Disciplined risk and pricing stance maintained
- Purchase transaction £83.4 million
  - Motor and asset finance assets
  - Attractive price in competitive market
- Disposal transaction £54.7 million
  - Realised profit of £28.0 million against book value
  - Recycled capital to support further growth in Commercial Lending
- £144.5 million sold from Idem Capital to Bank to improve funding costs





# Increasingly diversified funding strategy

### **Capacity and breadth of funding increasing**



- Improving deposit franchise now covers 70.9% post-2010 funding
  - £5,297 million retail deposits outstanding
  - 79.4% retention rate
  - Net Promoter Score +61 (2017 FY: +59)

- Long-term senior debt upgraded to BBB; subordinated debt BBB-
- PM25 April Paragon's first securitisation as a banking group and a return to market following 2 year absence
- £725 million securitisation (£289 million retained) largest since 2008 and at lowest pricing

70.9%

9.4%

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- TFS drawings increased to £944 million prior to scheme close (2017: £700 million) only 7.6% of total funding
- New £200 million warehouse facility from BAML will provide cost-effective standby funding

### A strong starting point

- UK domestic lending only, no notable direct exposures to trade and or currency risks
- Prudent risk appetite
  - Exemplary credit record
  - Operate well inside risk-appetite
  - Risk appetite kept tight at this stage of the cycle and Brexit uncertainty
- Highly experienced with track record of managing through a down-turn
- Operational and liquidity requirements re-reviewed as part of contingency planning and stress testing framework

#### A resilient balance sheet

- 98.2% of loan book secured
- 91.6% of loan book secured on property
- Average BTL LTV of 66.1%
- 97.9% of deposits covered by FSCS
- 74.5% of deposits are term or notice accounts
- £1.0 billion of HQLA
- 144.0% LCR ratio
- No wholesale funding maturities until 2021
- CET1 of 13.8%

#### **Strong financial and operational progress**

- Good financial performance
- Strong loan book growth in specialist segments
- Diversification-led earnings enhancement
- Robust credit record continues
- RoTE now 14%

Strategic delivery supports positive medium term outlook

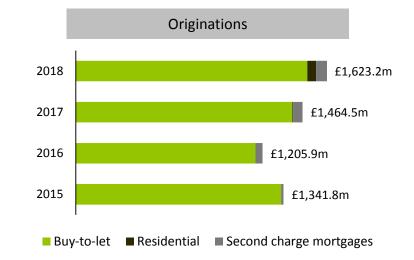
- Significant strategic change in recent years
- Further growth with continued focus on specialist areas
- Positive structural growth drivers of NIM
- Continued low credit risk appetite
- Increasing capital and funding efficiency
- Disciplined capital allocation
- RoTE target of >15%

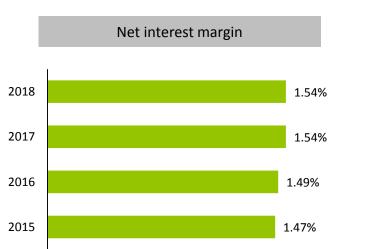
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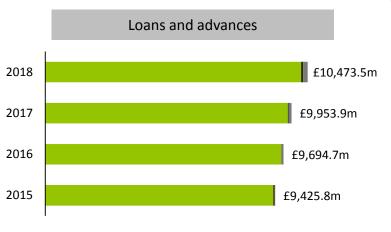
Appendix

### Mortgages

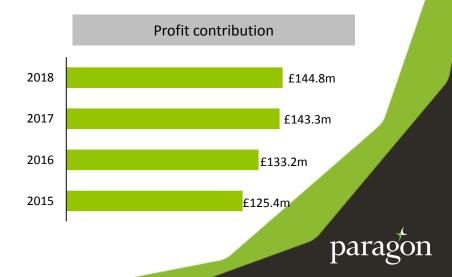
### Portfolio growth with stable margins







■ Buy-to-let ■ Residential ■ Second charge mortgages



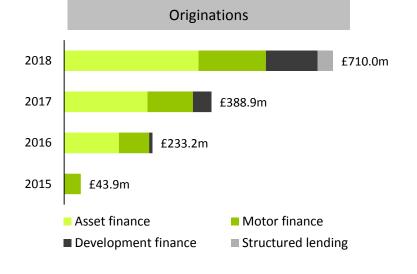
- Loan book now approaching £10.5 billion
- Originations in line with £1.6 billion guidance
- Segmental profit increased from £143.3 million in 2017 to £144.8 million in 2018
- £6.5 million increase in net interest offset in part by:
  - Greater take-up of fee-free products lowers other income
  - Operating costs higher as volumes increase
  - Modest increase in bad debt back to 2016 levels

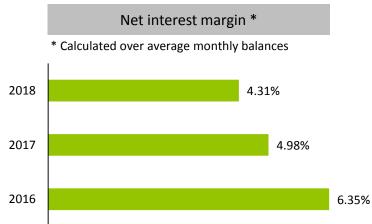


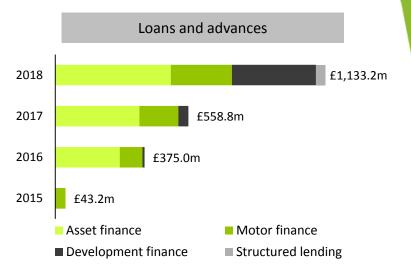
## **Commercial Lending**

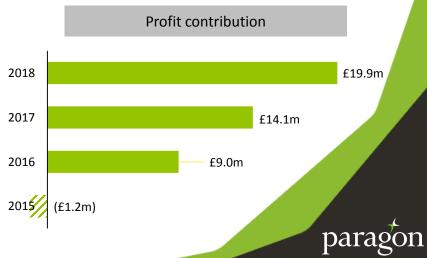
#### Strong organic and acquisitive growth

- Total originations increased by 82.6% to £710.0 million. Excluding acquisitions made in the year the increase was 45.4% to £565.4 million
- Segmental profit increased from £14.1 million in 2017 to £19.9 million in 2018
- NIM reduction for the year reflects strategic repositioning of asset finance business, segmental NIM expected to expand in 2019







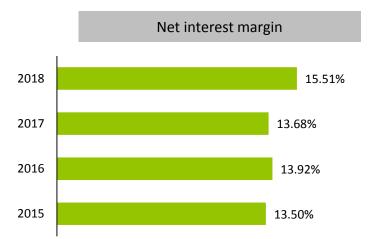


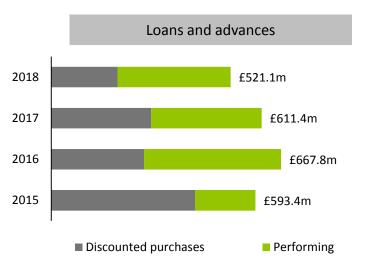
## **Idem Capital**

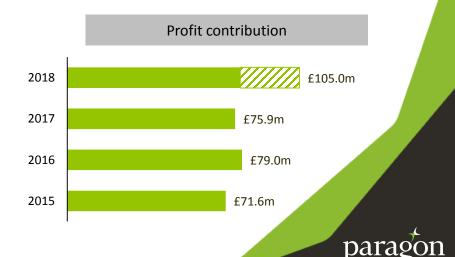
### Strong cash flow and partial portfolio disposal

- Idem Capital investments remain lumpy in nature
- New investments augment new product origination rather than purchase of discounted receivables
- Continued strong cash flow underpins earnings growth
  - Underlying profits increased from £75.9 million to £78.2 million
  - Exceptional gain of £26.8 million (net of associated funding costs) on sale of secured portfolio









Central

#### **Unallocated costs stable**

(£86.4m) 2018 (£88.1m) 2017 (£77.4m) 2016 (£61.1m) 2015 ■ Corporate / central funding ■ Unallocated / central costs Operating leverage \* \* Central operating costs as a proportion of total operating costs 2018 58.4% 2017 57.6% 2016 58.5% 2015 63.5%

Profit / (loss) contribution

- Central funding costs reduced year-on-year
- Overheads increased, particularly around technology spend given resilience-based investment and new business system enhancements

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