

2017 HALF-YEAR FINANCIAL RESULTS

THE PARAGON GROUP OF COMPANIES PLC

paragon

Agenda

Section 1

Financial Results

Section 2

Strategy and Business Development

Evolving from a non-bank, securitised, monoline lender to a retail funded, diversified banking group

Strategic delivery

- Transitioning to specialist banking model progressing well
- Increasing opportunity to exploit structural changes in banking towards specialist lending
- New business flow increasingly moving towards specialists in core BTL market – with a strong pipeline entering H2 – returns maintained
- Further strong growth in non-BTL specialist lending (+68.5%)
- Retail deposit funding £2.3 billion (+25.3% since year end), now exceeds £2.5 billion
- First drawings under TFS in H1 – more to follow in H2

Improving returns and strong capital base

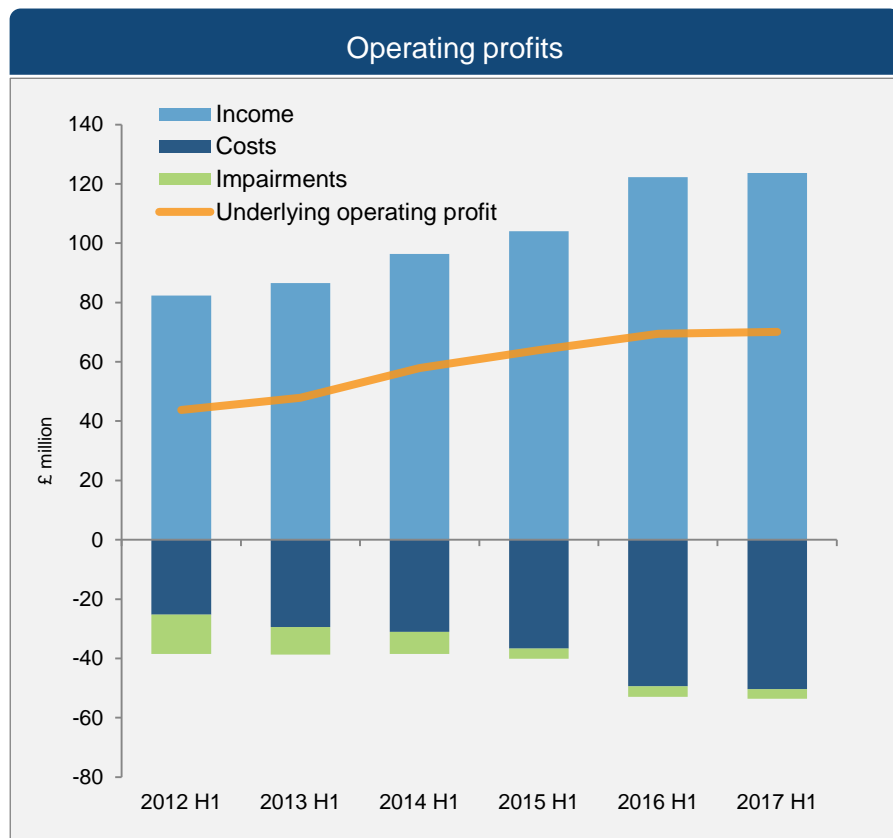
- Underlying profits up 1%, absorbing carry cost of Tier-2 bond issue
- Further progress on EPS (+7.3%) and RoTE (now at 13.5%)
- CET1 at 15.9% - total capital at 18.8%

2017 guidance either affirmed or enhanced

Section 1

Financial Results - Six months ended 31 March 2017

Underlying profit growth during a time of strategic repositioning and market disruption



- Total income increased by 1.1%
- Net interest margin flat at 2.11%, but includes 10bp impact from Tier-2 bond issue and lower base rates
- Average loan book up 3.6% to £10.8 billion

- Cost:income ratio 40.7% post asset finance acquisitions
- FY consolidated PBAF and Premier costs will take 2017 absolute costs to £100-£105m range, leveraging cost base

- Underlying operating profit CAGR of 9.9% (2012-2017)

- Further improvement in bad debts, down to 6bp

Paragon Bank is growing in maturity and importance to the Group

Paragon Bank

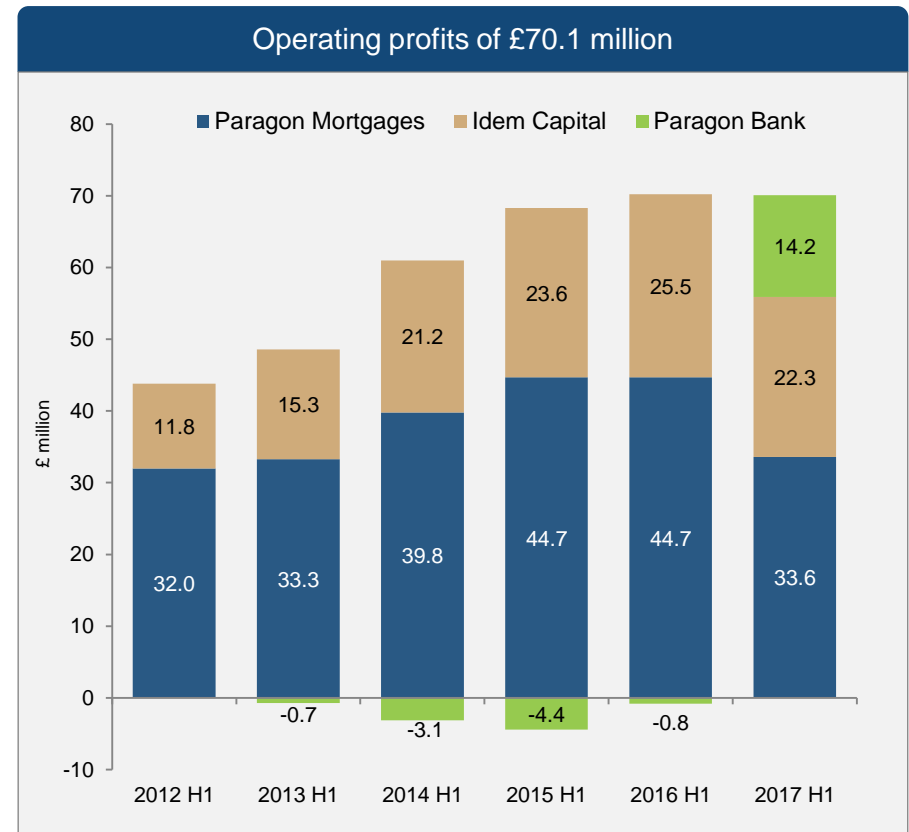
- Paragon Bank delivering strong profit growth:
 - Strong organic flows
 - Purchases from Group
- Operating profits of £14.2 million (2016 H1: loss of £0.8 million)

Paragon Mortgages

- Operating profits of £33.6 million reflect transfer of securitisation pools and greater focus on origination in Paragon Bank (2016 H1: £44.7 million)

Idem Capital

- Operating profits of £22.3 million (2016 H1: £25.5 million)



Higher yield new lending replacing low yield legacy BTL

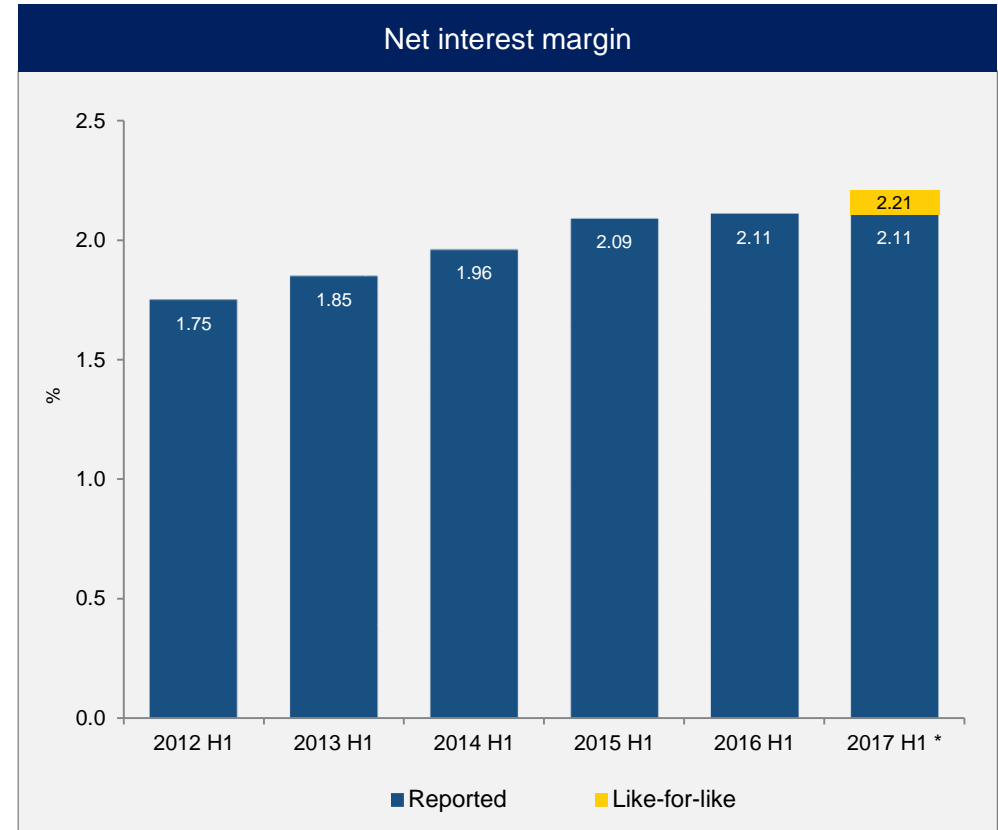
- Gross yields on BTL portfolios reflect base rate change and trends in new business pricing
- Idem Capital portfolio reflects run-off of higher yield historic portfolios and competitive pricing for new deals
- Car finance yields broadly flat in consumer section, second mortgage yields lower following base rate changes
- Asset finance yields lower given entry to mid-market segment

	Average balance		Gross yield *	
	2016 H1 £m	2017 H1 £m	2016 H1 %	2017 H1 %
Buy-to-let (Paragon Mortgages / Paragon Bank)				
• New	2,618.3	3,121.0	4.77	4.65
• Legacy	6,941.3	6,489.4	2.27	2.02
Acquired portfolios (Idem Capital / Paragon Bank)				
• Secured	234.9	328.3	21.77	17.54
• Unsecured	214.1	242.5	18.15	14.64
Consumer (Paragon Mortgages / Paragon Bank)				
• New	85.2	172.6	5.21	4.45
• Legacy	194.6	159.4	9.98	9.90
Development finance (Paragon Bank)	0.6	19.9	8.61	9.25
Asset finance (Paragon Bank)	234.5	292.0	11.37	10.73

* Total operating income from lending activities divided by average monthly balances

Underlying NIM progress maintained

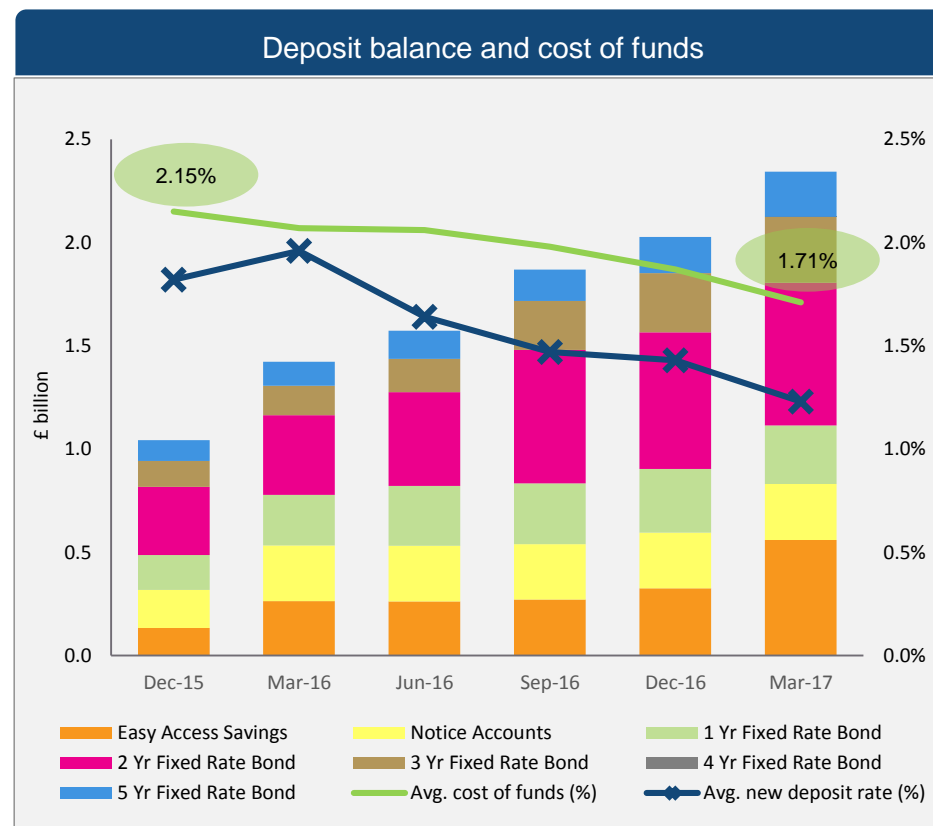
- Underlying NIM growth of 10-15bp expected for 2017
- Reported increase in NIM dampened by Tier-2 issue and lower base rates
- Asset finance yields being reduced with mid-market strategy, volumes higher
- TFS benefits immaterial in current reporting period – drawings scheduled through to February 2018



* Absorbed Tier-2 bond issued in 2016

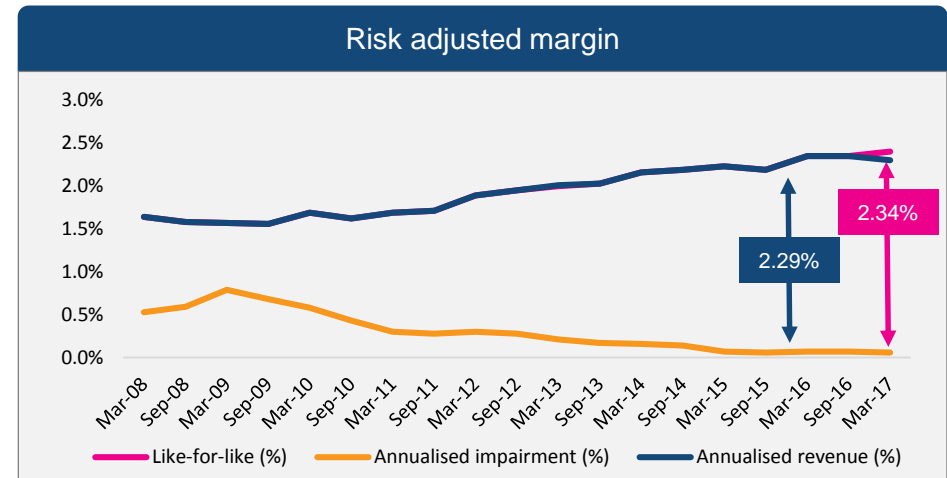
New deposits available in scale at increasingly attractive prices

- Paragon Bank growth supported by deposit-taking activities
- Savings balances now exceed £2.5 billion
- Marginal savings costs lower year-on-year, but term deposit market remains competitive:
 - Average variable rate 1.2%
 - Average term deposit rate 1.9%
- ISA products successfully introduced



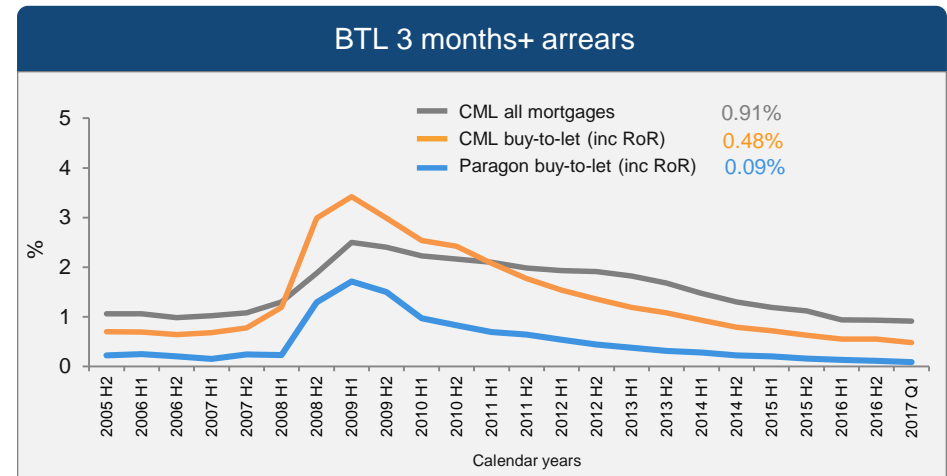
Group credit profile remains exemplary

- Risk adjusted margin on a like-for-like basis (excluding impact of Tier-2 bond) stood at 2.34%
- Arrears performance on BTL portfolio remains exemplary at 9bp
- Updated lead indicator behavioural scores reveal no emerging signs of stress across portfolios

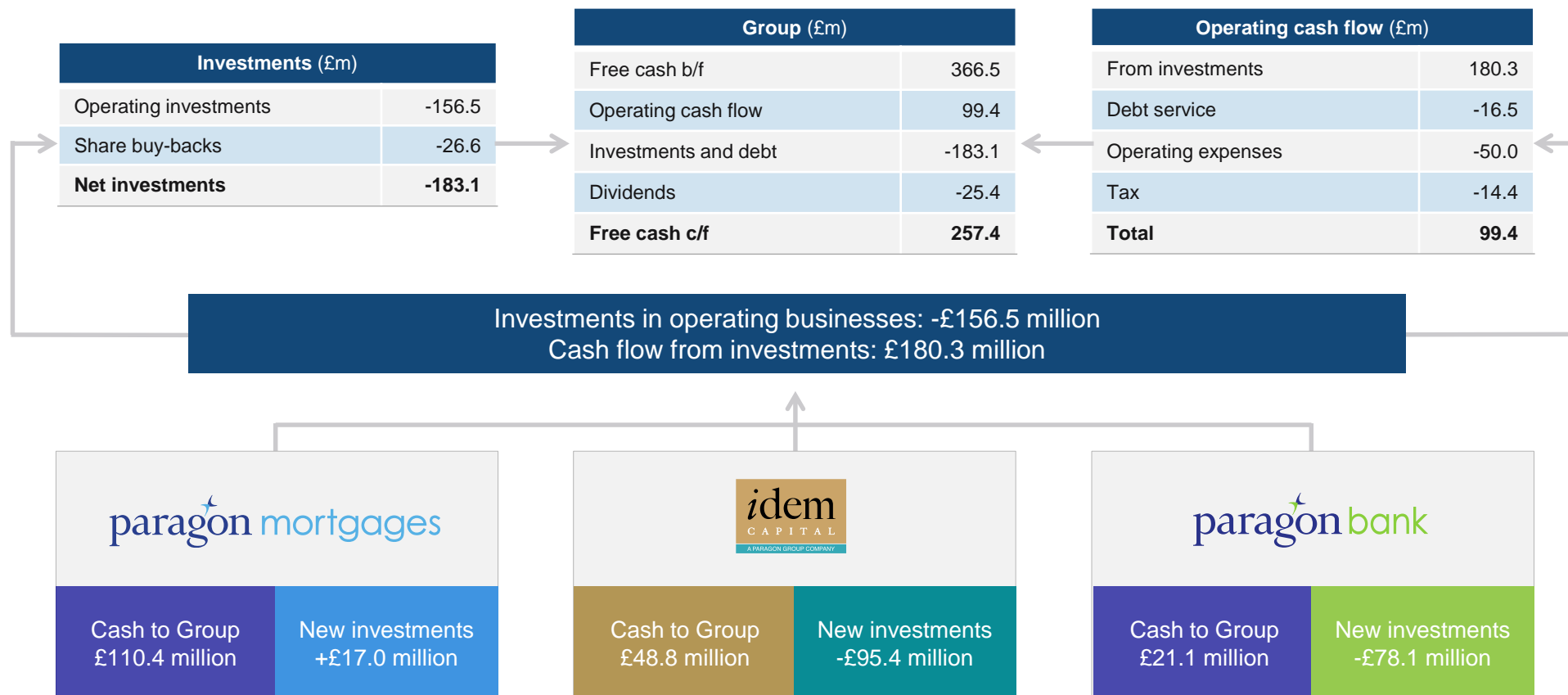


RAM – Total operating income less impairment as a percentage of average receivables

Indexed credit behavioural scores by portfolio		
	March 2016	March 2017
Legacy buy-to-let assets	100.0	100.6
New buy-to-let assets	100.0	102.0
Idem Capital assets	100.0	106.4
New second charge mortgage assets	100.0	102.1
Legacy second charge mortgage assets	100.0	102.8
Car finance assets	100.0	101.1



Group remains strongly cash generative



Group capital levels remain strong with further upside potential

Group consolidated capital	
Core Tier-1 capital *	£866.0m
Tier-2 capital	£155.9m
Risk exposure (RWA and operational risk)	£5,441.6m
CET1 ratio *	15.9%
Total capital ratio	18.8%

Group consolidated leverage ratio	
Tier-1 equity *	£866.0m
Leverage exposure **	£13,265.3m
UK leverage ratio *	6.5%

Group solo net debt	
Corporate debt	£558.6m
Free cash	£257.4m
Net debt position	£301.2m

* Unaudited figures adjusted for proposed dividend and irrevocable buy-backs

** Excludes qualifying central bank claims accordance with the rule modification applied to the UK Leverage Ratio Framework

Capital ratios

- CET1 unchanged from September 2016 year-end at 15.9%
- Total capital ratio 18.8% including benefits from Tier-2 issue
- UK leverage ratio strong at 6.5%
- Medium term CET1 target 13%

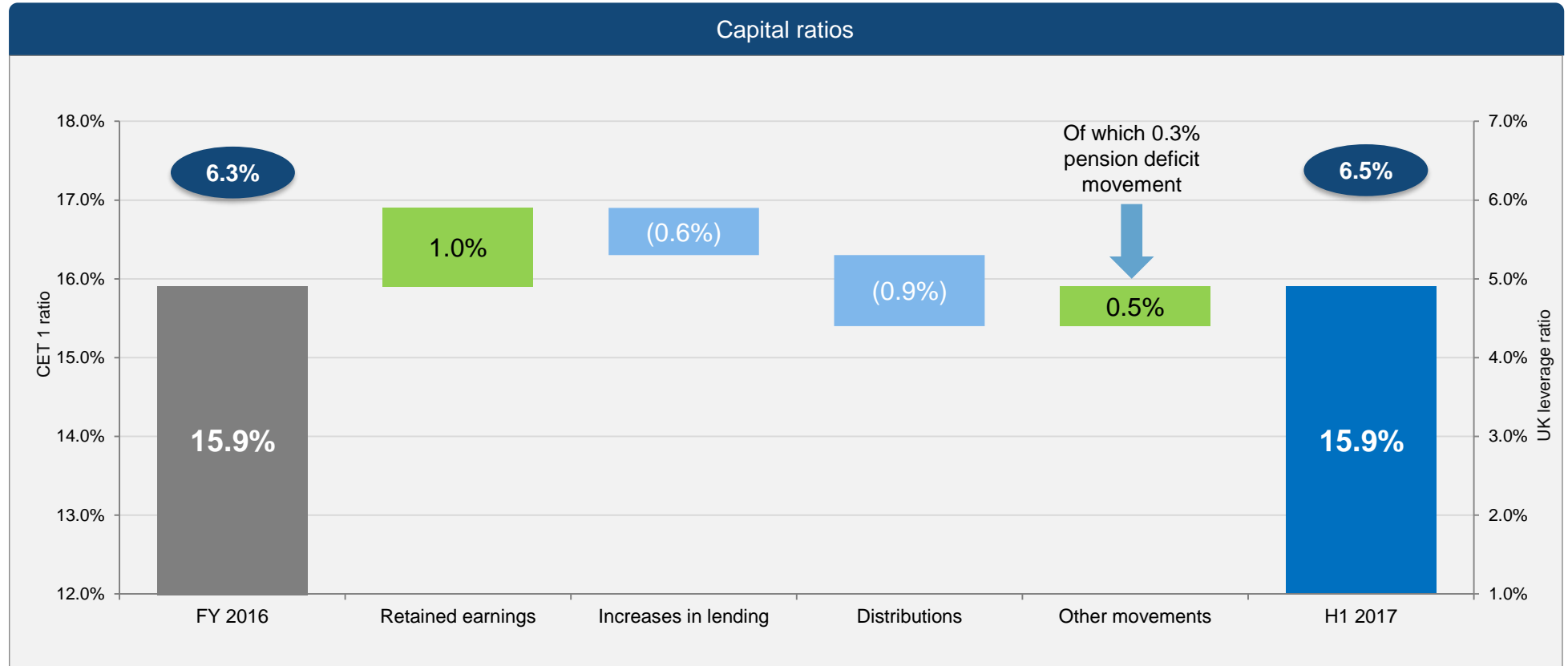
Risk weightings

- Group remains on Standardised Approach
- IRB project progressing
- PRA interim proposals supportive for new banks seeking IRB status

Tier-2

- Tier-2 issue dampens near-term earnings, but supports movement of CET1 to 13.0% target level

Profitability supporting growth and capital return



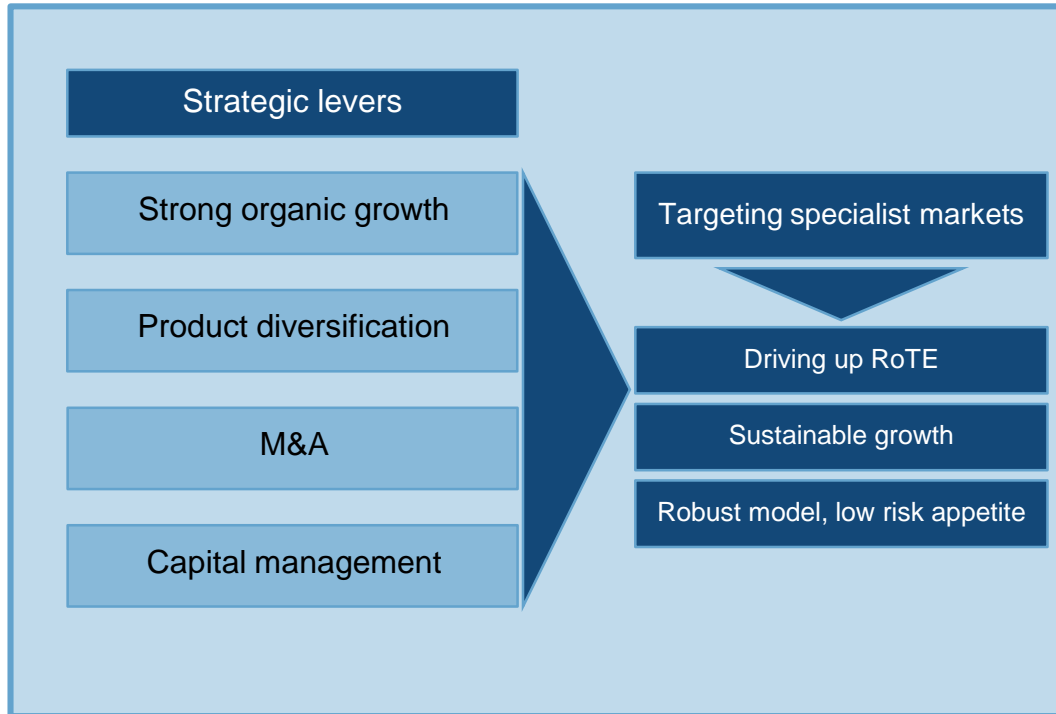
UK leverage ratio

Dividends 0.2% and buy-backs 0.7%

Section 2

Strategy and Business Development

Evolving from a non-bank, securitised, monoline lender to a retail funded, diversified, banking Group

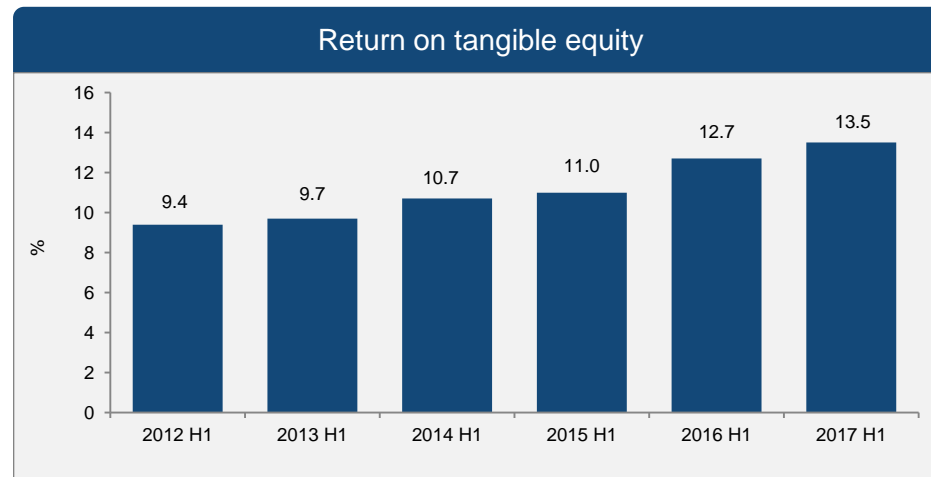
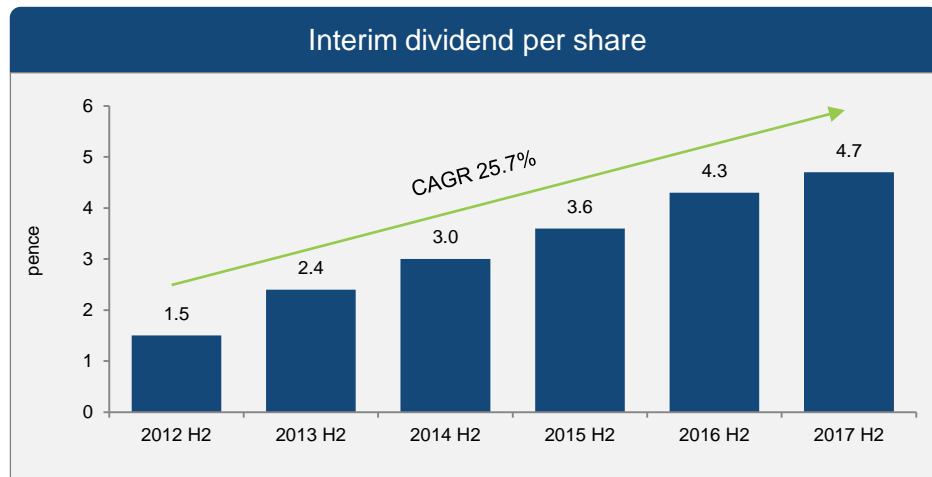
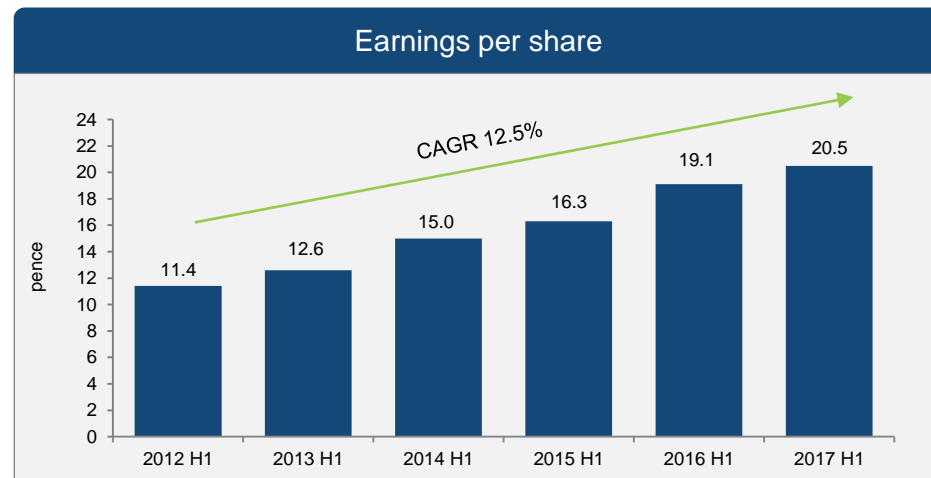


Transition

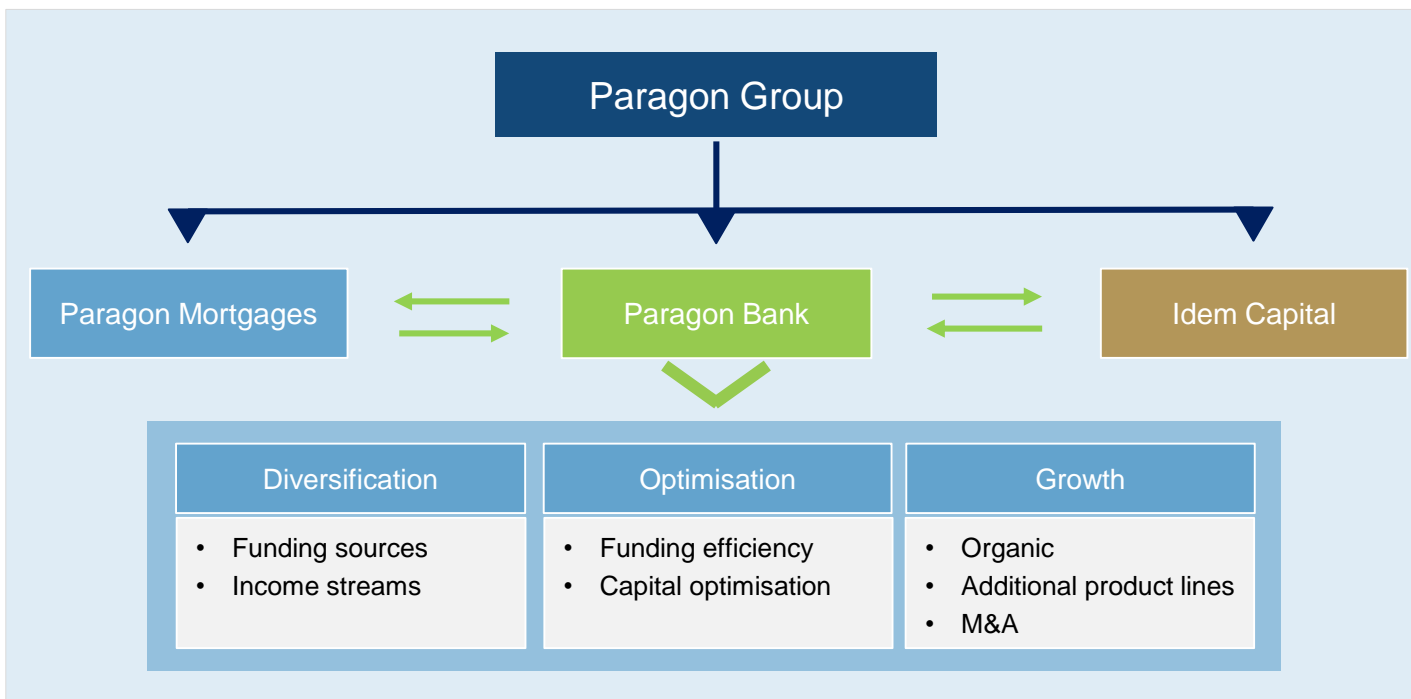
- Improving debt / equity optimisation
 - Buy-back programme
 - Tier-2 bond
- Deposit flows primary source of funding
 - Securitise opportunistically
- Loan diversification
 - Increasing asset diversification
 - Organic and M&A
 - Six new product lines since 2014
 - Benefits to income emerge over time

Strong financial progress during a period of transition

- Transition has required investment
- Improvements reflect profit growth and capital management progress in 2017
 - EPS up 7.3%
 - Dividend up 9.3%
 - RoTE improved to 13.5% from 12.7%



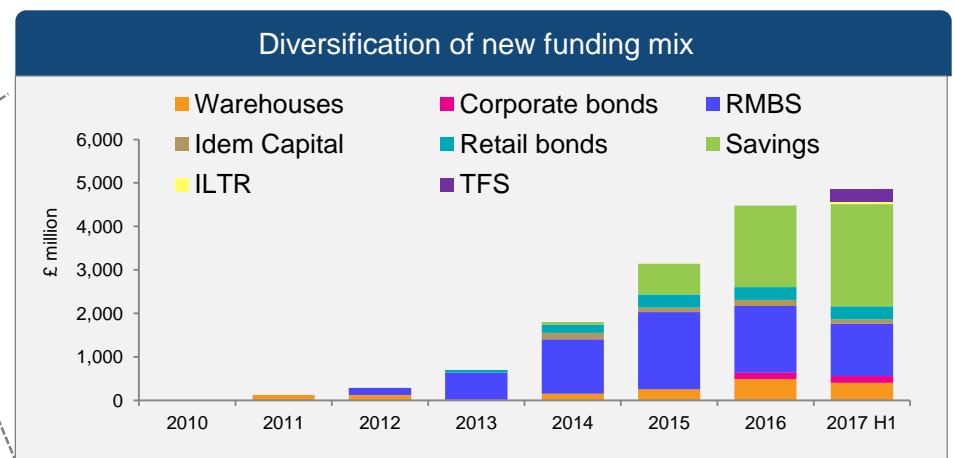
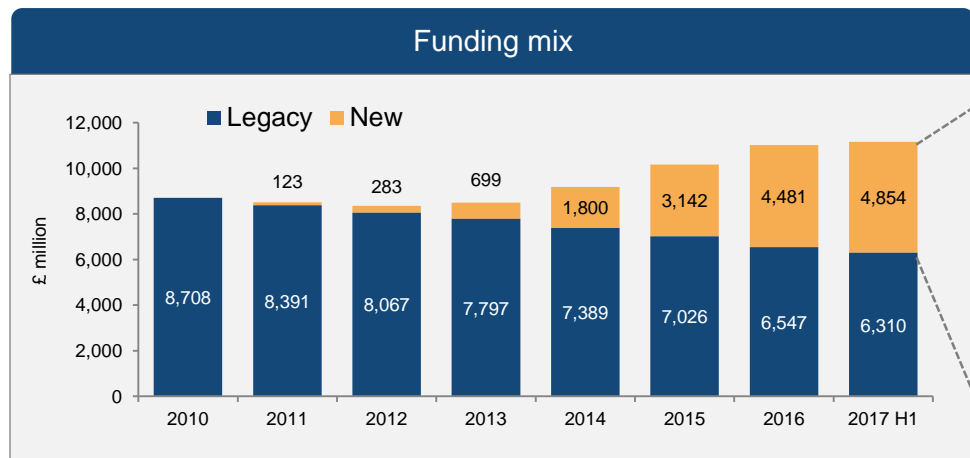
Transition to a broader based banking group optimising funding and capital efficiency



- Vast majority of new originations funded in the Bank
- Idem Capital / Paragon Bank JV deals
- Asset sales from Group to Bank
- £269 million BTL mortgages acquired by Paragon Bank from warehouse
- Post-crisis securitisations being called and underlying mortgages acquired by the Bank
- Supports access to FLS / ILTR / TFS

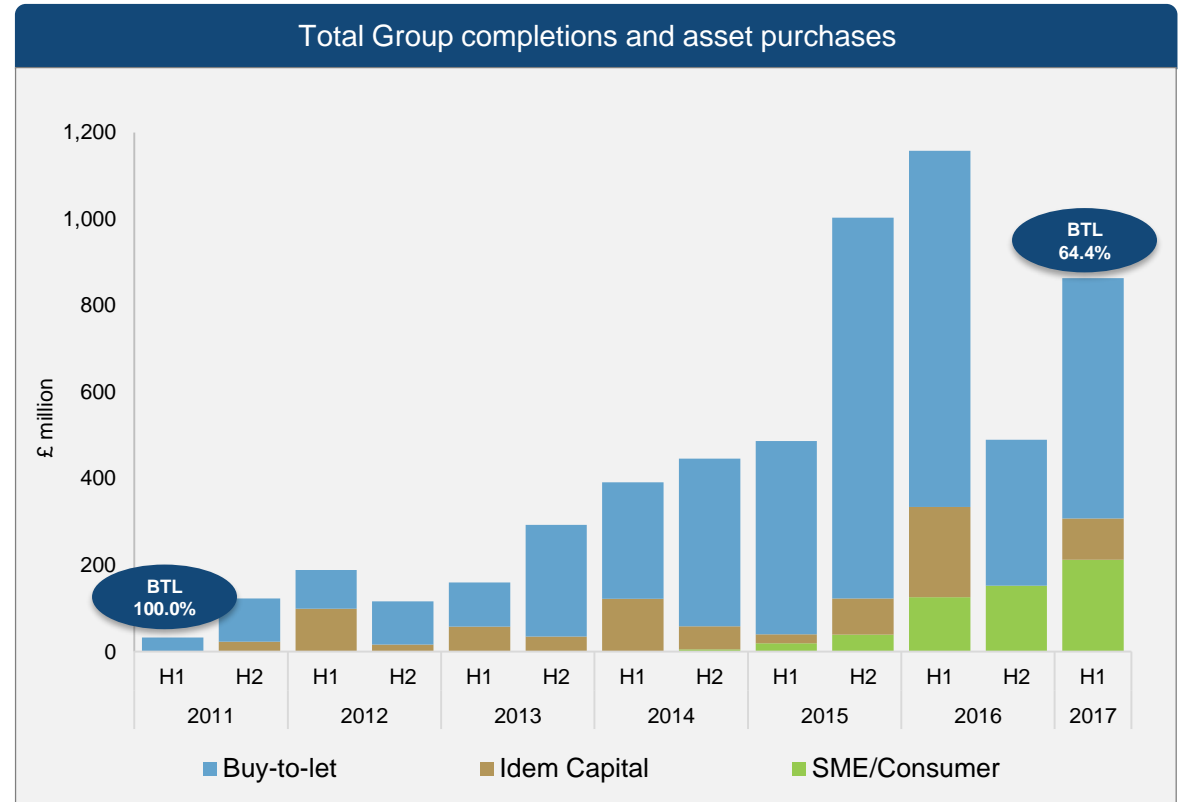
Capacity and breadth of funding increasing

- Improving deposit franchise - now covers over 50% post-2010 funding
- First drawings on TFS; significant further drawings expected



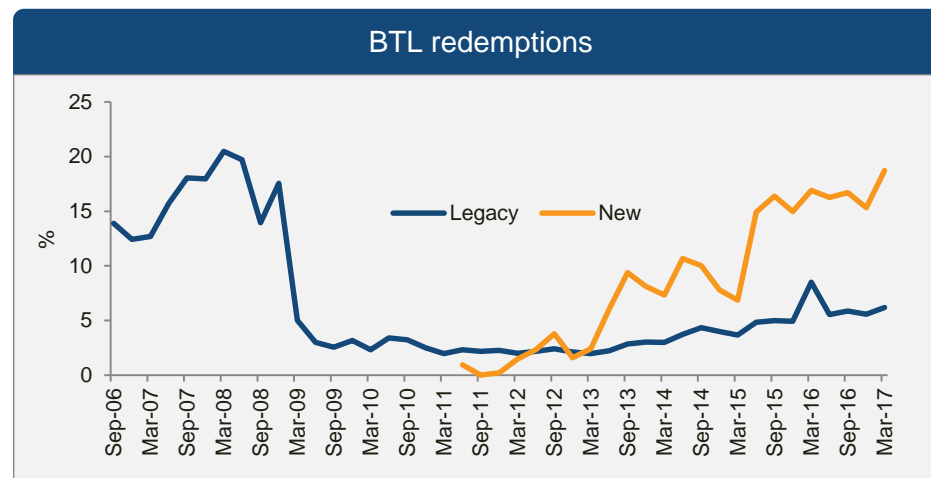
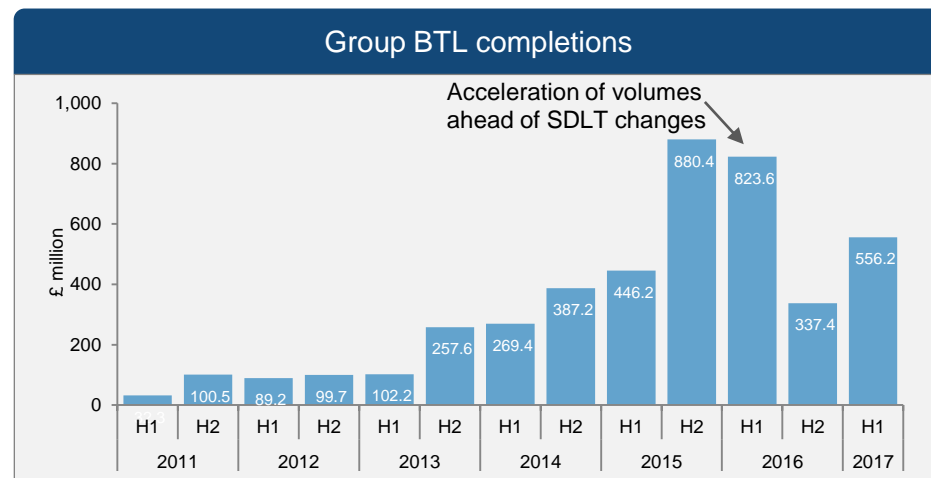
New income streams delivering strong growth

- Good progress on lending in newer asset classes
- Income diversification increasing faster than balance sheet given wider margins on new assets



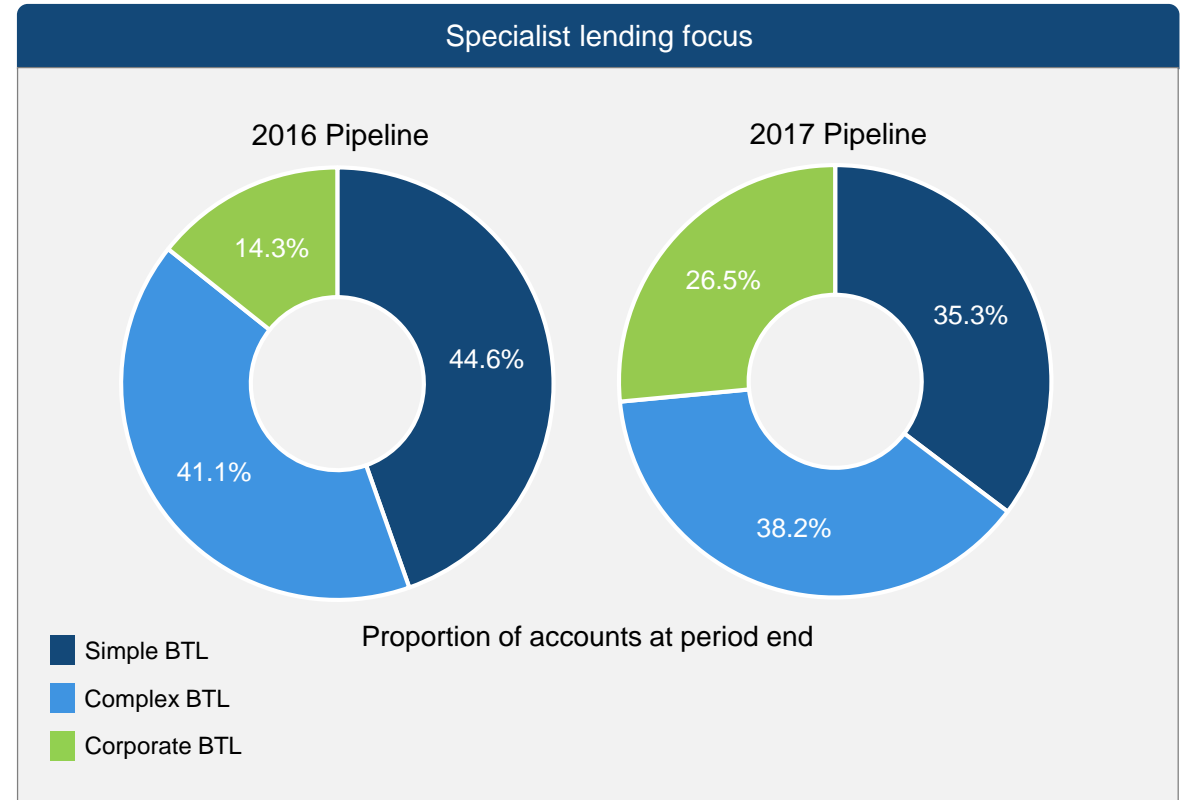
Volumes building after disruptive period

- SDLT changes created significant market disruption
- H1 lending significantly down year-on-year, but 65% up on H2:16
- Pipeline more than doubled since September
- Upgrading 2017 guidance
- Redemption activity reflects different portfolio dynamics; trends in line with expectation



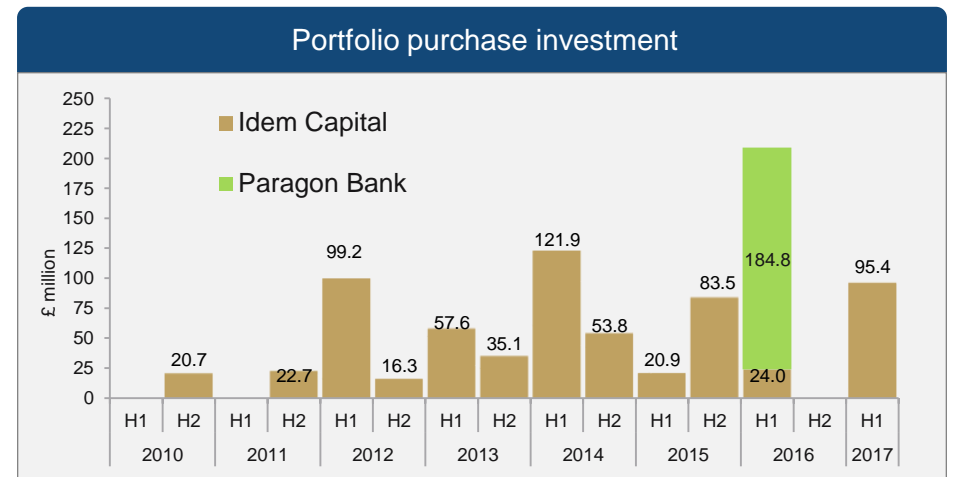
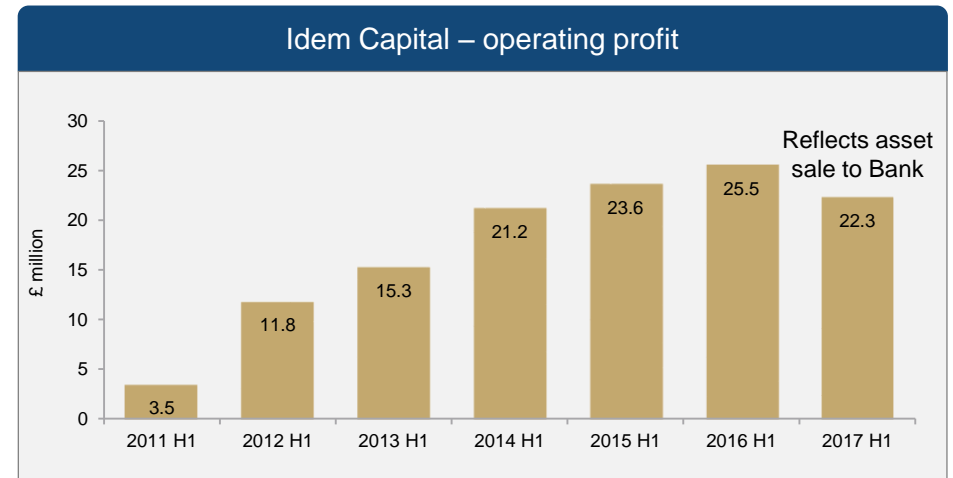
Increasing opportunities to grow market share

- PRS demand expected to remain strong
- BTL market lending likely to be weaker ...
 - but market share gains expected
- Regulatory changes present market opportunities
 - Already seen skewing towards specialists following January 2017 changes
 - Complex/corporate BTL now 64.7% flows (2016 H1: 55.4%)
 - PRA second phase underwriting rules commence October 2017 – expected to generate increased flow of professional landlords



Good H1 with healthy pipeline

- All purchases BAU unsecured loans during the period
 - All Idem Capital only deals
 - Collaboration with Paragon Bank remains part of portfolio purchase strategy
- Market remains competitive
- Portfolio performance remains exemplary
 - Cumulative cash flow now 109.2% of underwriting estimate
- Strong pipeline of opportunities
- Further growth to be driven by:
 - Strong recent consumer credit lending (+9%) (Source: FLA)
 - IFRS9



Paragon Bank continues to extend its reach into specialist markets

Developed

Buy-to-let

- Accessing Group distribution, optimising funding
- £454.7 million new lending (2016 H1: £344.1 million)
- £269 million of BTL mortgages acquired from warehouse
- No arrears

Second charge mortgages

- £31.1 million of new lending (2016 H1: £26.0 million)
- MCOB regulation in 2016 caused some disruption to market flows
- Distribution increasingly extending to mainstream brokers post-MCOB
- Average LTV 64.0%
- No arrears

Car finance

- £50.7 million of new lending (2016 H1: £41.2 million)
- Loan book £123.9 million (2016 H1: £73.4 million)
- Strong credit standards, no PCP

Development finance

- Loan book £31.2m from standing start in 2016
- Momentum building, £48.7m pipeline
- Focus on new-build small developments – underserved market
- Prudent criteria – only senior debt available – only financing experienced developers
- Demand to remain strong for foreseeable future – Government policy supportive

New initiatives

Specialist residential

- Launched pilot in Q1 2017
- Experienced team hired
- Serving self-employed, complex income cases and those borrowing into retirement
- Increasing opportunities following structural changes in mortgage market

Structured lending

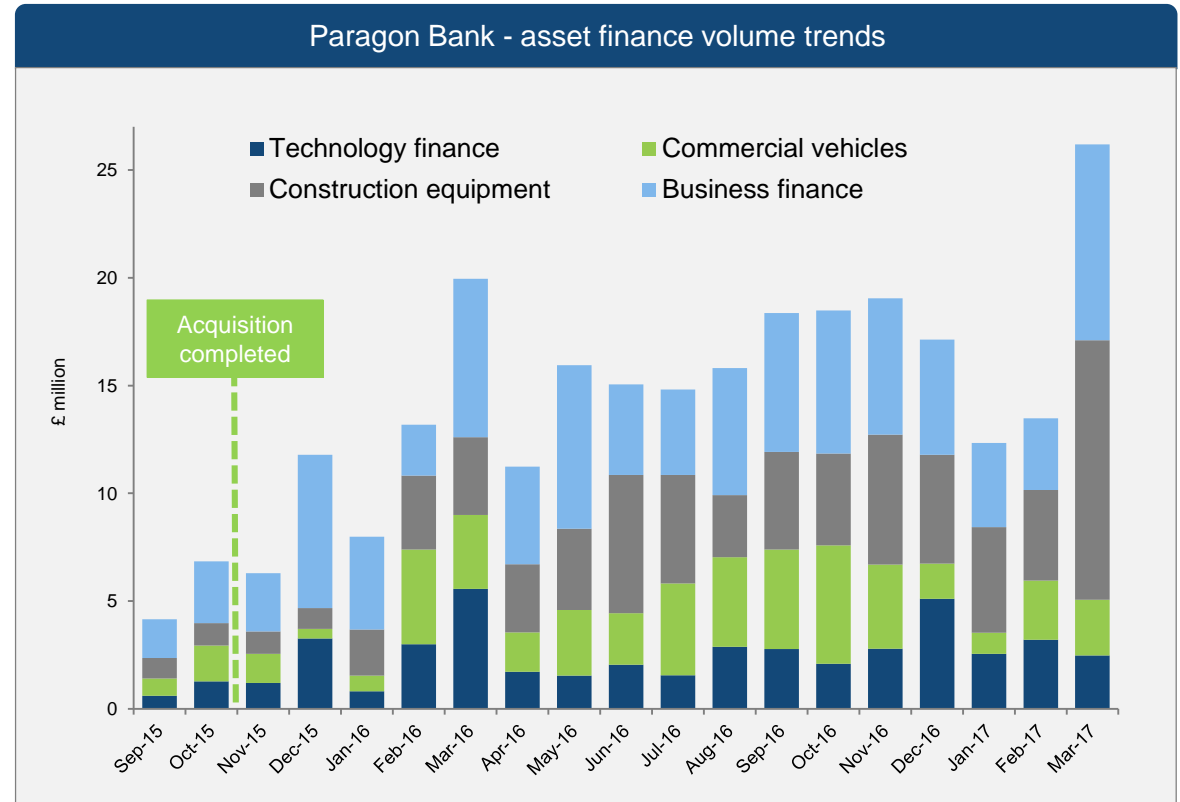
- Opportunities to lend to non-bank financial institutions
- Fully secured on known asset classes
- Low risk appetite
- Unit established post-half-year end, 2018 opportunity

Excellent lending growth whilst enhancing customer reach

- New business volumes up 65% year-on-year
- Strong credit standards

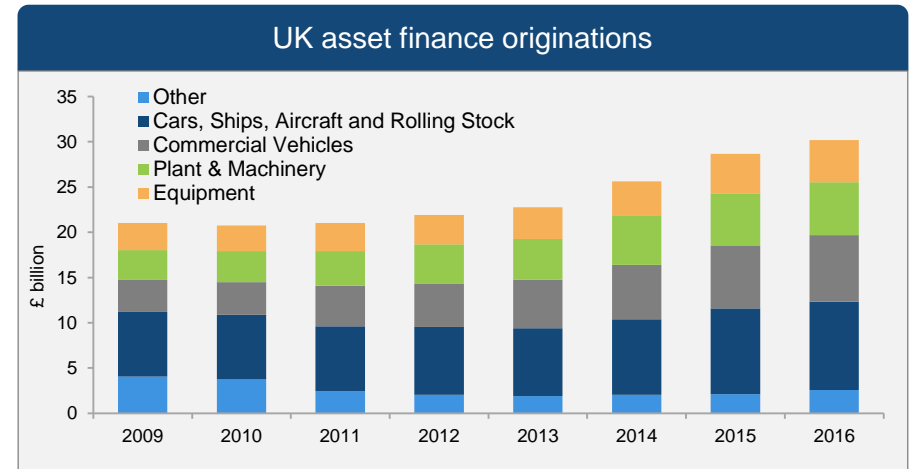
Transition from narrow focused to broader based specialist

- Increasing addressable market through a stronger broker proposition
- New management team in place and improved organisational design
- Commenced roll-out of new origination systems
- Premier Asset Finance contributing strongly and exceeding expectations

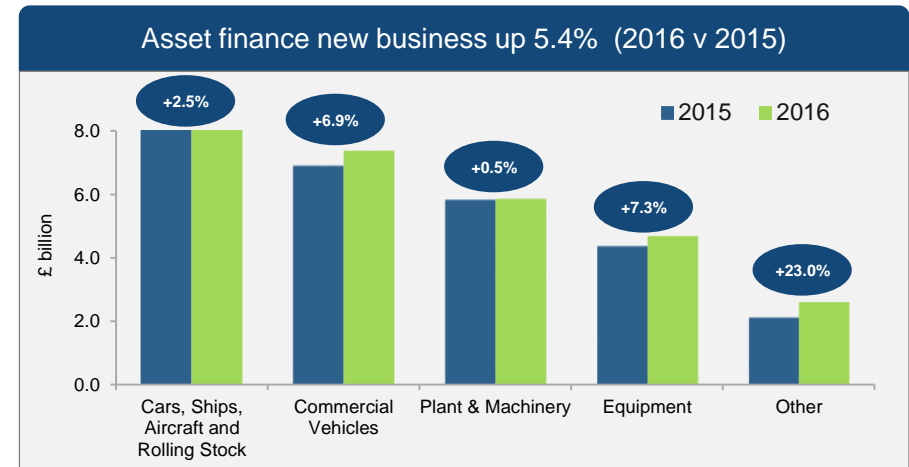


Foundations in place to deliver further lending growth

- Asset finance market continued to show strong growth over last 12 months
- Market expects continued growth
- Highly fragmented lending market
- Downward pressure on yields driven by TFS
- Good risk adjusted margins



Source: Finance & Leasing Association



Source: Finance & Leasing Association

Improving delivery alongside major business model transition

Loan growth with increasing specialisation

Enhanced capital and funding optimisation

Increasing income stream diversification

- Low risk appetite, exemplary credit standards
- Deep customer and market understanding supporting drive in specialist markets
- Robust and sustainable model
- Driving up RoTE

Guidance

Current year expectations

- BTL 2017 lending c£1.25 billion
- Asset finance > £200 million
- Other bank lending >£200 million
- Underlying NIM growth 10-15bp
- 2017 costs (£100-105 million)

Medium term target

- Cost:income ratio low 30%_s
- RoTE 15%
- CET1 13%

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